Independent Limited Assurance Report

ERM Certification and Verification Services Limited ("ERM CVS") was engaged by Rank Leisure Holdings Limited ("Rank") to provide limited assurance in relation to the Selected Information set out below and presented in the Rank Group Plc Sustainability Report 2026 (the "Report").

ENGAGEMENT SUMMARY

Scope of our assurance engagement	Whether the following Selected Information for 2026, as indicated on Page 50 is fairly presented in the Report, in all material respects, in accordance with the reporting criteria. Our assurance engagement does not extend to information in respect of earlier periods or to any other information included in the Report.

Selected Information	• Total Scope 1 GHG emissions [metric tonnes CO_2e]
	• Total Scope 2 GHG emissions (location-based) [metric tonnes CO_2e]
	• Total Scope 2 GHG emissions (market-based) [metric tonnes CO_2e]
	• Total Scope 3 GHG emissions [metric tonnes CO_2e] consisting of:
	  • Category 1: Purchased goods and services
	  • Category 2: Capital goods
	  • Category 3: Fuel- and energy-related activities
	  • Category 4: Upstream transportation and distribution
	  • Category 5: Waste generated in operations
	  • Category 6: Business travel
	  • Category 7: Employee commuting
	  • Category 11: Use of sold products
	  • Category 12: End-of-life treatment of sold products
	  • Category 13: Downstream leased assets

Reporting period	2026 (1 July 2025 to 30 June 2026)
Reporting criteria	• Rank's Basis of Carbon Reporting • The GHG Protocol Corporate Accounting and Reporting Standard (WBCSD/WRI Revised Edition 2015) for Scope 1 and Scope 2 GHG emissions • GHG Protocol Scope 2 Guidance (An amendment to the GHG Protocol Corporate Standard (WRI 2015) for Scope 2 GHG emissions) • The Corporate Value Chain (Scope 3) Accounting and Reporting Standard (WBCSD/WRI 2011) for Scope 3 GHG emissions
Assurance standard and level of assurance	We performed a limited assurance engagement, in accordance with the International Standard on Assurance Engagements ISAE 3000 (Revised) 'Assurance Engagements other than Audits or Reviews of Historical Financial Information' and in accordance with ISAE3410 for Greenhouse Gas data issued by the International Auditing and Assurance Standards Board. The procedures performed in a limited assurance engagement vary in nature and timing from and are less in extent than for a reasonable assurance engagement and consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had a reasonable assurance engagement been performed.
Respective responsibilities	Rank is responsible for preparing the Report and for the collection and presentation of the information within it, and for the designing, implementing and maintaining of internal controls relevant to the preparation and presentation of the Selected Information. ERM CVS' responsibility is to provide a conclusion to Rank on the agreed assurance scope based on our engagement terms with Rank, the assurance activities performed and exercising our professional judgement.

OUR CONCLUSION

Based on our activities, as described below, nothing has come to our attention to indicate that the Selected Information for 2026 is not fairly presented in the Report, in all material respects, in accordance with the reporting criteria.

OUR ASSURANCE ACTIVITIES

Considering the level of assurance and our assessment of the risk of material misstatement of the Selected Information a multi-disciplinary team of sustainability and assurance specialists performed a range of procedures that included, but was not restricted to, the following:

- Evaluating the appropriateness of the reporting criteria for the Selected Information;
- Interviewing management representatives responsible for managing the Selected Information;
- Interviewing relevant staff to understand and evaluate the management systems and processes (including internal review and control processes) used for collecting and reporting the Selected Information;
- Reviewing of a sample of qualitative and quantitative evidence supporting the Selected Information at a corporate level;
- Performing an analytical review of the year-end data submitted by all locations included in the consolidated 2026 group data for the Selected Information which included testing the completeness and mathematical accuracy of conversions and calculations, and consolidation in line with the stated reporting boundary;
- Evaluating the conversion factors, emission factors and assumptions used; and
- Reviewing the presentation of information relevant to the assurance scope in the Report to ensure consistency with our findings.

OTHER MATTERS

In relation to our assurance activities for the following:

- **Category 1. Purchased Goods and Services, and Category 2. Capital Goods:** Our testing of the spend values used in the calculation of GHG emissions for these categories was based on a limited sample. This was because Rank represented to us that the spend values were derived from systems which are subject to established financial controls as they are used in the preparation of internal financial management information and for the preparation of the Group's Annual Report and Financial Statements.

ERMCVS

7 September 2026
London, United Kingdom

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THE LIMITATIONS OF OUR ENGAGEMENT

The reliability of the Selected Information is subject to inherent uncertainties, given the available methods for determining, calculating or estimating the underlying information. It is important to understand our assurance conclusions in this context. Our work was undertaken at Rank's head office in the United Kingdom. We did not undertake source data verification at any operated facilities.

OUR INDEPENDENCE, INTEGRITY AND QUALITY CONTROL

ERM CVS is an independent certification and verification body accredited by UKAS to ISO 17021:2015. Accordingly, we maintain a comprehensive system of quality control, including documented policies and procedures regarding compliance with ethical requirements, professional standards, and applicable legal and regulatory requirements. Our quality management system is at least as demanding as the relevant sections of ISQM-1 and ISQM-2 (2022).

ERM CVS applies a Code of Conduct and related policies to ensure that its employees maintain integrity, objectivity, professional competence and high ethical standards in their work. Our processes are designed and implemented to ensure that the work we undertake is objective, impartial and free from bias and conflict of interest. Our certified management system covers independence and ethical requirements that are at least as demanding as the relevant sections of the IESBA Code relating to assurance engagements.

ERM CVS has extensive experience in conducting assurance on environmental, social, ethical and health and safety information, systems and processes, and provides no consultancy related services to Rank in any respect.